



COLRUYT GROUP

Development and operation
of offshore wind projects

Stephan Windels



1

Introducing Colruyt Group

History



Bakery
1900-1930



Wholesale trade
1930-1955



Discounter
1955-1995



The Colruyt Group logo, consisting of a stylized 'G' icon, is positioned above the text 'COLRUYT GROUP'. Below this, the text 'Retail Group 1995-Today' is displayed. At the bottom center of the yellow-green background is a white circular graphic element.

Colruyt Group activities

1

Retail trade

colruyt laagste prijzen
234 winkels

colruyt prix • qualité
67 winkels

Okay 98 winkels

BIO-planet 11 winkels

DreamLand 41 winkels

dreambaby

ColliShop
Online shopping
> 330 afhaalpunten

2

Wholesale trade and food service

België	Frankrijk
<p>GROOTHANDEL</p> <p>SPAR <small>214 winkels</small></p> <p>EUROSPAR</p> <p>alvo</p>	<p>GROOTHANDEL</p> <p>coccinelle <small>express</small></p> <p>coccinelle <small>supermarket</small></p> <p>cocciMarket</p> <p>Panier <small>by Symeta</small></p>
<p>FOODSERVICE</p> <p>SOLUCIOUS a taste for solutions</p>	<p>FOODSERVICE</p> <p>PRO@PRO</p>

3

Other activities

DATS 24

Symeta
Smart Fresh-Cheese solutions

WE POWER
WIND ENERGY PARKS

Participation

parkwind

4

Corporate production activities

Wine
FINE FOOD
Since 1937

Coffee
FINE FOOD
Since 1937

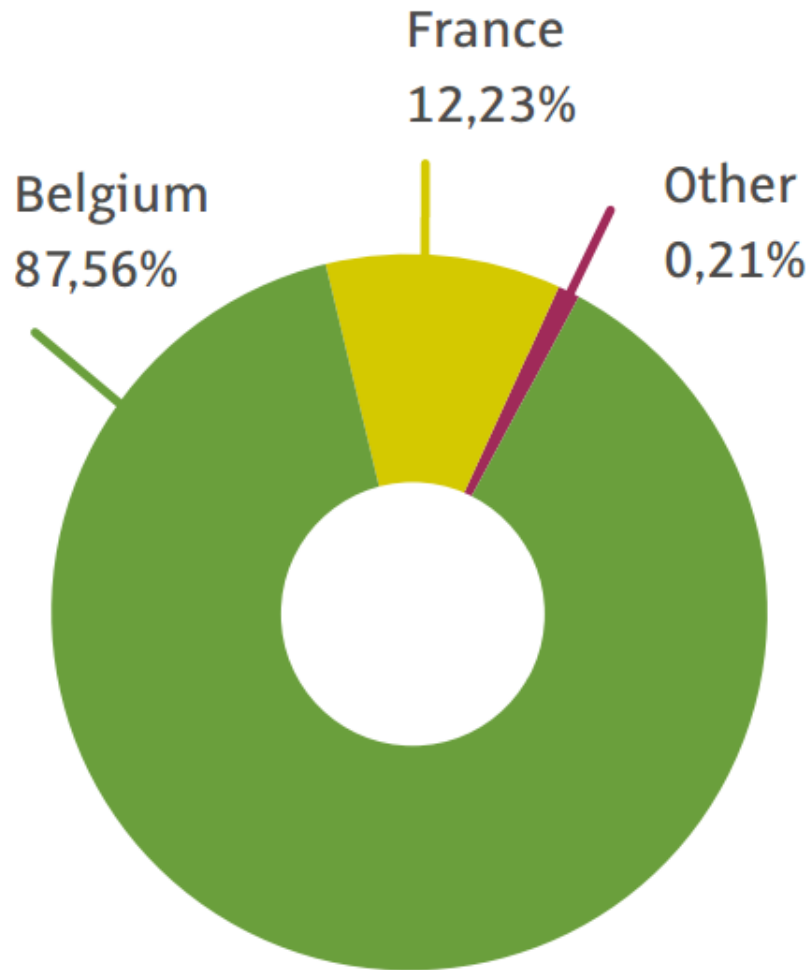
Cheese
FINE FOOD
Since 1964

Meat
FINE FOOD
Since 1950

Bread
FINE FOOD
SINCE 2014



Geographic segmentation of revenue

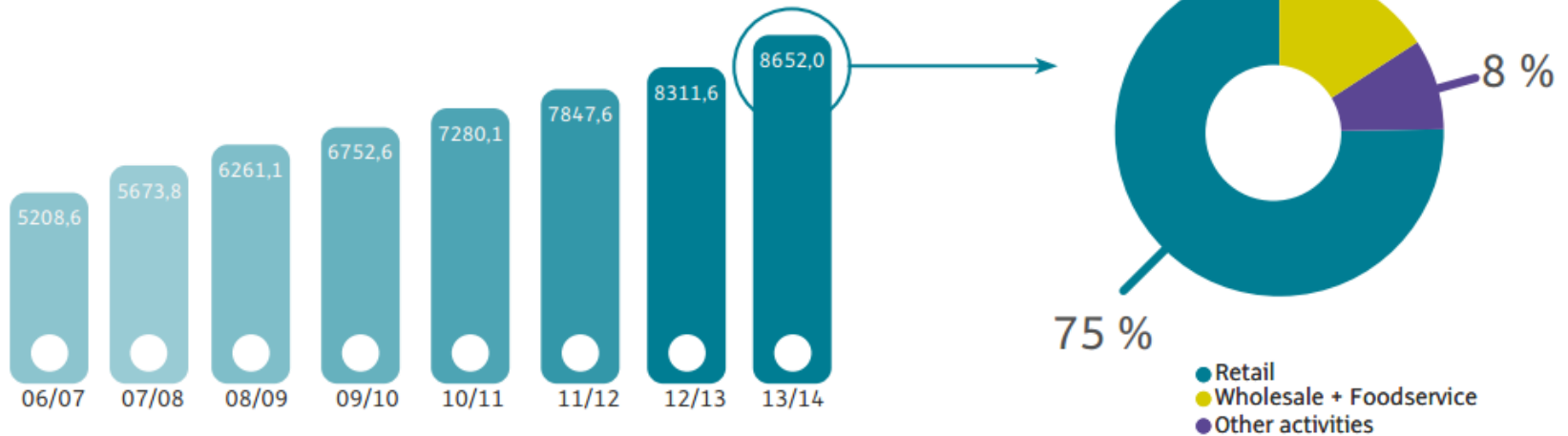


- Belgium: all activities
- Luxembourg: retail and re-insurance company
- France: retail, wholesale, foodservice and DATS 24
- French overseas territories: wholesale and foodservice
- India: own IT-department
- Hongkong: own purchasing support

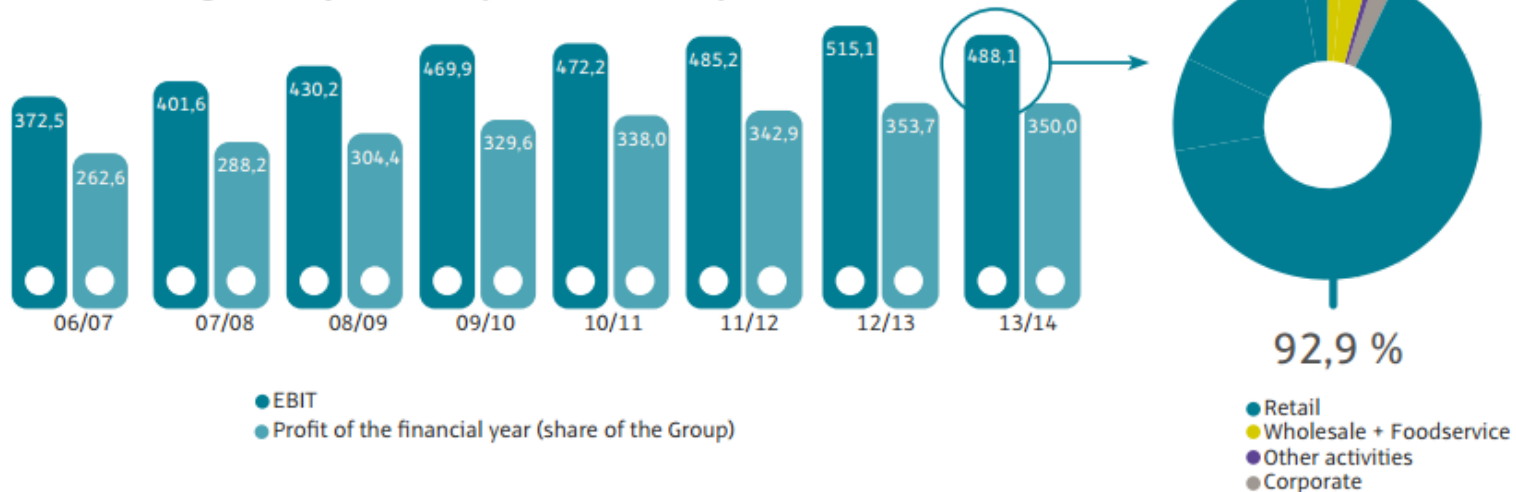


A few figures:

Evolution of sales Colruyt Group (in million EUR)

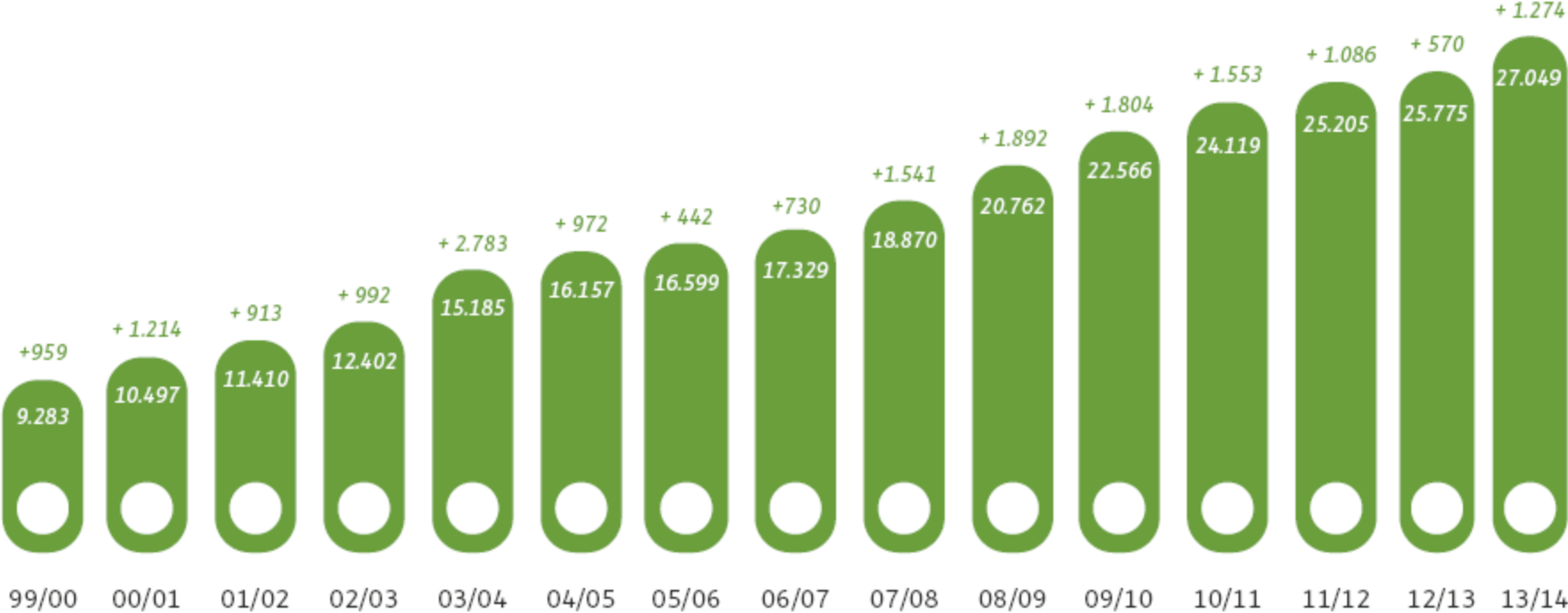


Colruyt Group results (in million EUR)



A few figures:

Evolution of personnel Colruyt Group (number of people)



Macrotrends 2015



Our mission:

*Together, we create sustainable
added value through value-
driven craftsmanship in retail*

A large, bold, teal-colored number '2' is centered within a white circular background. The circle is positioned on the left side of the slide, overlapping a light gray abstract shape that extends from the top-left corner towards the center.

Sustainable entrepreneurship

Sustainable entrepreneurship within Colruyt Group



[simplysustainable.com](https://www.simplysustainable.com)





Sustainable mobility and sustainable construction

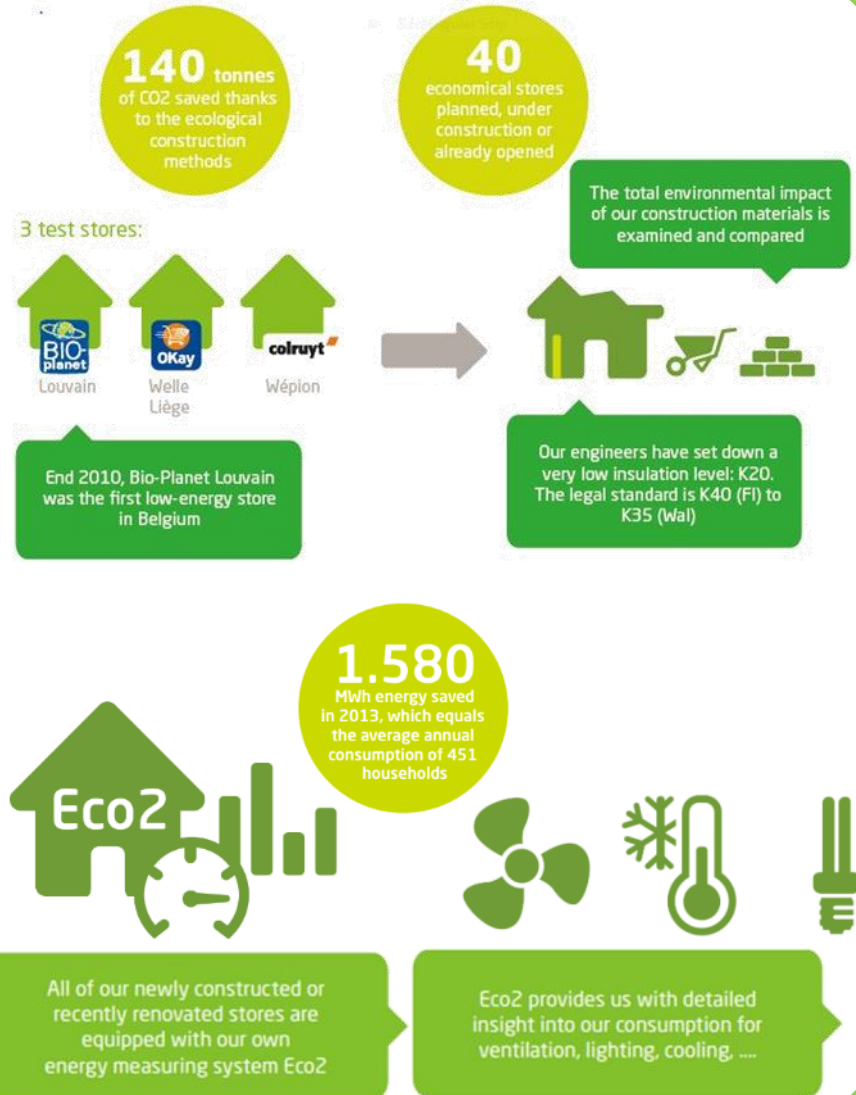


- CNG
- Electrical
- Hybrid
- Hydrogen



Already sold in
11 DATS 24 stations

+ 53 extra vehicles in circulation
by the end of 2014 and 33 ordered



Entrepreneurship

- Sustainable entrepreneurship as a way to create added value to society and the environment
- Ensure that an economic impulse generates a positive contribution to society and environment

3

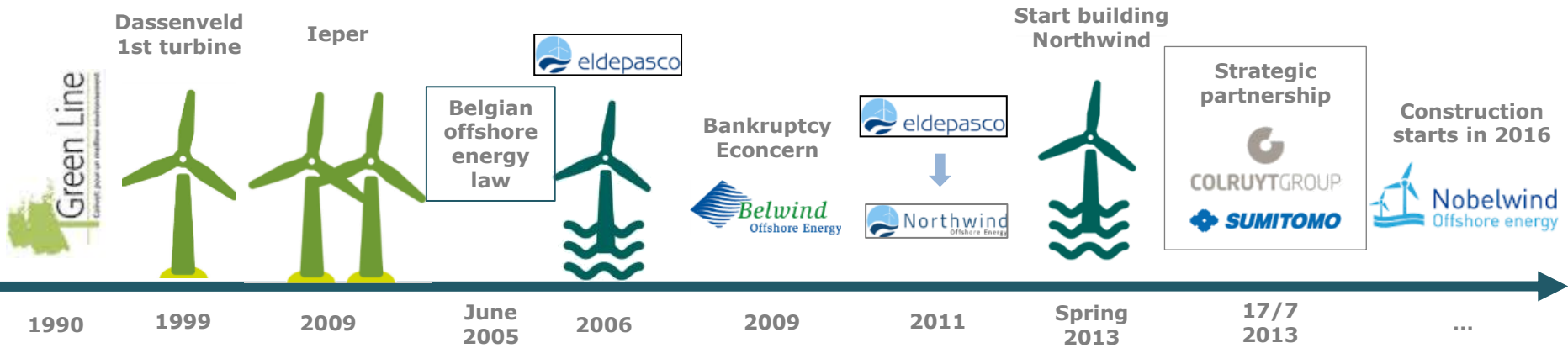
History & approach

- Launching of the Green Line Charter in 1990



- Starting from practical experience in projects
- A lot of in-house knowledge and expertise regarding development and construction

History



Approach offshore

- According to the Colruyt Group values and culture
- Entire project flow
(development => building => exploitation)
- Offshore in our mission statement?

Parkwind in a nutshell



Parkwind is a pioneer company in Europe in the field of investing, developing, building and running offshore wind farms since 2012.

50 PW professionals & experts operating from the PW offices in:

- Leuven
- Oostende



Parkwind Shareholders overview



Investment structure of the Colruyt family

Belgian leading retailer (food and non-food products), operating approximately 400 own stores and over 500 connected stores throughout Belgium, France and Luxembourg

Independent investment company owned by the Flemish Government

23,49%

60,13%

16,38%



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**Example:
operations & maintenance
Belwind & Northwind
(Tim Mannaerts, Parkwind)**